	6 th	7 th	8 th	9 th
Handbook	Edition	Edition	Edition	Edition
CHAPTER 1 - HISTO	RY AND OVE	RVIEW		
History of Equipment Finance through the Ages	~	~	~	~
Ancient History	~	~	~	~
Middle Ages	~	~	~	~
Industrial Revolution	~	~	~	~
Early 1900s	>	~	~	~
History of Modern Equipment Finance	~	~	~	~
The 1950s	~	~	~	~
The 1960s	~	~	~	~
The 1970s	>	~	~	~
The 1980s	~	~	~	~
The 1990s*	~	~	~	~
The 2000s	~	~	~	~
2010 to present	~	~	~	~
Industry Participants	~	~	~	~
Industry Sector by Transaction Size	~	~	~	~
Competition to Equipment Financing	~	~	~	~
Equipment Finance Products	~	~	~	~
Tax Lens: Lease or Conditional Sales Contract?	~	~	~	~
Accounting Lens: Capital Lease or Operating Lease?	~	~	~	~
Legal Lens: True Lease, Finance Lease, or Conditional Sales Contract?	~	~	~	~
Names for Equipment Finance Products**	~	~	~	~
Equipment Finance Benefits	√ 1	✓ 1	~	~
CHAPTER 2 – FINANCIA	AL AND TAX	ACCOUNTING	1	
Classification under ASC 840	~			
Classification under ASC 842		~	~	~
Lease Classification for Lessors	~	~	~	~

Accounting for Lessors	✓	~	~	✓
Lessor Accounting for Direct Financing Leases	~			
Lessor Accounting for Sales-type Leases		~	~	~
Lessor Accounting for Operating Leases	~	~	~	~
Lessor Accounting for EFA/Loan	~	~	~	~
Lessor Accounting for End of Lease Options	~	~	~	~
Accounting for Lessees	~	~	~	~
Lessee Accounting for Capital Leases	~			
Lessee Accounting for Finance Leases		~	~	~
Lessee Accounting for Operating Leases	~	~	~	~
New Standard (ASC 842)	~	~	~	
Financial Statements	~	~	~	~
Types of Financial Statements	~	~	~	\
Accounting Basis	~	~	✓	>
Accountant's Reports and Level of Assurance for Financial Statements	~	~	~	~
Understanding Financial Statements	✓	~	✓	✓
Balance Sheet	~	~	✓	~
Income Statement	~	~	~	~
Statement of Cash Flows	~	~	~	~
Reconciliation of Retained Earnings or Net Worth	~	~	~	~
Notes to Financial Statements	~	~	~	>
Tax Accounting	~	~	~	✓
Revenue Rulings and Procedures	~	~	~	~
Sales and Personal Property Tax	~	~	~	
CHAPTER 3 -	- LEASING I	LAW		
Basis for U.S. Leasing Law	~	~	~	~
General Principles of Contract Law	~	~	~	~

The Uniform Commercial Code	~	~	~	~
Legal Definition of a Lease	~	✓	~	~
UCC Article 2: Sale of Goods	~	✓	✓	~
UCC Article 9: Secured Transactions	~	~	~	~
UCC Article 2A: True Leases	~	~	~	~
Contrasting the True Lease and Lease Intended as Security	~	~	~	~
Bankruptcy Law	~	✓	~	Chapter 9
Chapters of U.S. Bankruptcy Code	~	~	~	Chapter 9
Liquidating Bankruptcy or Reorganization	~	~	~	Chapter 9
Bankruptcy Procedures	~	~	~	Chapter 9
Preferences in Bankruptcy	~	~	~	Chapter 9
Legal Entities	~	~	~	Chapter 6
Corporations	~	~	~	Chapter 6
Limited Liability Company	~	~	~	Chapter 6
Partnerships and Limited Partnerships	~	~	~	Chapter 6
Sole Proprietors	✓	~	~	Chapter 6
Other Variations of Business Entities	~	~	~	Chapter 6
Qualification to Do Business	~	~	~	Chapter 6
Taxes	~	~	~	Chapter 6
Licensing and being in "Good Standing"	~	~	~	Chapter 6
CHAPTER 4 -	LEASE PRIC	CING	•	
Lease Pricing Fundamentals	~	~	~	~
Time Value of Money Concept	~	~	~	>
Terminology	~	~	~	~
Calculating Present Value	~	~	~	~
Solve for an unknown element in a transaction	~	~	~	~
Cash Flow Diagrams	~	~	~	~
Amortized Lease - Principal & Interest	~	~	~	~

Non-Tax Pricing	~	/	/	~
Lease Rate Factors	~	~	/	~
Beginning of Period (BOP) vs. End of Period (EOP)	~	~	~	~
Effects of Down Payments, Advance Payments, and Residual Values/End of Term Payments	~	~	~	~
Determining Profit	~	~	~	~
Deposits, Fees, and Other Costs	~	~	~	~
Computing Unusual Payment Structures	~	~	~	~
Lease Pricing Tools	~	~	~	~
True (Tax) Lease Pricing	~	~	~	~
Comparison of Tax Implications for Lease Pricing	~	~	~	~
CHAPTER 5 – SALI	ES AND MA	RKETING	1	
Role and Purpose of Sales and Marketing	~	~	~	~
Equipment Finance Origination Channels	~	~	~	~
Variations in Approach	~	~	~	~
Marketing	~	~	~	~
Components of a Marketing Plan	~	~	~	~
Keys to Successful Execution	~	~	~	~
Monitoring and Measuring Success of the Marketing Plan	~	~	~	~
Sales	~	~	~	~
Filling the Prospect's Need	~	~	~	>
Mind the Portfolio	~	~	~	~
Sales Participation Throughout the Origination Lifecycle	~	~	~	~
Communication and Customer Experience	~	~	~	~
Repeat Business				~
The Necessity of the Niche	✓	~	~	~
Tailoring the Benefits of the Product to Prospect Needs	~	~	~	~
Proposals (and Term Sheets)	~			~

Typical Sales and Marketing Tools	~	✓	~	✓
Contact and Customer Relationship Management	~	~	~	~
The Direct Origination Channel	~	~	~	~
Benefits and Drawbacks	~	~	~	~
The Vendor Origination Channel	~	~	~	~
Building the Vendor Relationship	~	~	~	~
Developing Vendor Programs	~	~	~	~
Vendor Program Types			~	~
Vendor Program Features	~	~	~	~
Segmentation and Targeting Specifics	~	~	~	~
Marketing Methods	~	~	~	~
Benefits and Drawbacks	~	~	~	~
The Third-Party Origination Channel	~	~	~	~
Similarities to Vendor Origination	~	~	~	~
Market Segmentation and Targeting Specifics	~	~	~	~
TPO (Day in the Life of a Broker)	~	~	~	>
Communication	~	✓	~	>
Benefits and Drawbacks	~	~	~	>
Marketing Strategies	~	~	~	~
Portfolio Acquisition as an Origination Channel	~	~	~	Chapter 8
Benefits and Drawbacks	~	~	~	Chapter 8
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The Five Cs of Credit	~	~	~	~
Credit Process	~	~	~	~
Variations by Transaction Size	~	~	~	~
A High-level Comparison of Credit Processes	~	~	~	~
Credit Request/Credit Application	~	~	~	~
Data Gathering and Due Diligence	~	~	~	~

Information Requirements for Successful Credit Evaluation	~	~	~	~
Know the Origination Channel	~	~	~	✓
Know Your Customer "KYC"	~	~	~	✓
Legal Entities	Chapter 3	Chapter 3	Chapter 3	~
Qualification to Do Business	Chapter 3	Chapter 3	Chapter 3	~
Taxes	Chapter 3	Chapter 3	Chapter 3	~
Licensing and being in "Good Standing"	Chapter 3	Chapter 3	Chapter 3	~
Know Your Risk Appetite	~	~	~	
Credit Analysis	~	~	~	~
Credit Evaluation Tools	~	~	~	~
Financial Statements	~	~	~	Chapter 2
Components of the Key Financial Statements	~	~	~	Chapter 2
Financial Statement Analysis Techniques	~	~	~	~
Industry Review and Comparison	~	~	~	~
The Big Picture: Factors Involved in Evaluating Company Credit	~	~	~	~
Financial Ratios	~	~	~	~
Profitability Ratios	~	✓	~	~
Liquidity Ratios	~	~	~	~
Leverage Ratios	~	~	~	~
Cash Flow and Coverage Ratios	~	~	~	✓
Deal Structuring	~	~	~	~
Credit Decision	~	~	~	~
Large-Ticket Credit Decisions	~	~	~	✓
Small to Mid-Ticket Credit Decisions	~	~	~	~
Credit Scoring and Analysis	~	~	~	~
Building and Using a Scorecard	~	~	~	~
Risk Acceptance Criteria & Making Decisions	~	~	~	~
Scoring Methodology	~	~	~	~
Implementation Considerations		~	~	~

The Future of Credit Scoring		~	~	✓
CHAPTER 7 – D	OCUMENTA	ATION	1	
Documentation Process	~	✓	~	~
3 Typical Forms of Lease Contracts	~	~	~	~
13 Standard Lease & Financing Documents	~	~	~	~
31 Elements of a Lease Agreement	~	~	~	~
Exhibits & Schedules	~	~	~	~
Delivery and Acceptance Certificate (D&A)	~	~	~	~
Personal and Corporate Guaranties	~	~	~	~
Corporate Resolutions	~	~	~	~
Real Estate & Landlord Waivers	~	~	~	~
Fixture Filing	~	~	~	~
UCC Financing Statements	~	~	~	~
Purchase Order	~	~	~	~
Invoice	~	~	~	~
Advanced Funding/Prefunding Agreement	~	~	~	~
Purchase and Renewal Options	✓	~	~	~
Additional Collateral as Security	~	~	~	~
Real Estate as Additional Collateral	~	✓	~	~
Equipment Finance Agreements (EFAs)	~	✓	~	~
Municipal Leasing Documentation	~	✓	~	~
Agricultural Leasing Documentation	~	~	~	~
CHAPTER 8 - FUND	ING AND OF	PERATIONS		
Sources of Capital	~	✓	~	~
Funding Methods	~	~	~	~
Regulatory Compliance	✓	~	~	~
State Regulations	~	~	~	~
Federal Regulations	~	~	~	~
Funding	~	~	~	~
Funding Package Audit	~	~	~	~
Standard Funding Package	~	~	~	~
Titled Transactions	~	~	~	✓

Electronic Titles	~	~	~	
Technology	~	~	~	
Software Selection, Implementation, and Maintenance	~	~	~	
Software Solutions Specific to Equipment Finance	~	~	~	
Customer Experience				~
Infrastructure	~	~	~	~
Core Software (Core Systems of Record)				~
Future of Equipment Finance Technology	~	~	~	~
Customer Service	>	~	~	✓
Customer Service Pre-Booking	~	~	~	~
Customer Service Post-Booking	>	~	~	~
Customer Service Considerations in Billing and Collecting	>	~	~	>
Insurance Administration	~	~	~	~
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Account Reconciliation	~	~	~	~
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Tracking Portfolio Performance	~	~	~	~
Portfolio Management and Decision Making	~	~	~	~
Typical Portfolio Characteristics	~	~	~	~
Typical Portfolio Reporting Performance Indicators	>	~	~	>
Ongoing Credit Review		~	~	~
Collections	~	~	~	~
Overview of Purpose and Responsibilities	>	~	~	>
Primary Responsibilities of the Collections Function	~	~	~	~
Secondary Collection Responsibilities (When to Escalate)	>	~	~	~

Alternative Collection Processes (Remedies)	~	~	~	~
Bankruptcy	~	~	~	
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Bankruptcy Procedures	Chapter 3			~
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Equipment	~	~	~	~
Transaction Structures	~	~	~	~
Lending to Agricultural Businesses	~	~	~	~
Nuances	>	~	~	~
APPENDIX 3 PRICI	NG SAMPLE PI	ROBLEMS		
Solve for an unknown element in a transaction	~	~	~	~
Lease Rate Factors	~	~	~	~
Beginning of Period (BOP) vs. End of Period (EOP)	~	~	~	~
Down Payments, Advance Payments, and Residual Values/End of Term Payments	~	~	~	~
Determining Profit	~	~	~	~
Answers	~	~	~	~

Solve for an unknown element in a				
transaction	✓	~	~	V
Lease Rate Factors	~	✓	~	✓
Beginning of Period (BOP) vs. End of Period (EOP)	~	~	~	~
Down Payments, Advance Payments, and Residual Values/End of Term Payments	~	~	~	~
Determining Profit	~	~	~	✓
APPENDIX 4 FINANCIAL STATE	MENT REVI	EW SAMPLE PR	ROBLEMS	
Calculating Financial Ratios	~	~	~	On Website ⁴
Part 1	✓	~	~	On Website ⁴
Part 2	✓	~	~	On Website ⁴
Part 3		~	~	
Answers	✓	~	~	On Website ⁴
Part 1: Calculate Ratios for ABC Company	~	~	~	On Website ⁴
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Implementation Timing		~	~	~
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The Certified Lease & Finance Professional Associate Designation	~	~	~	~
APPENDIX 7 INDUS	STRY ASSOC	CIATIONS ³		
American Association of Commercial Finance Brokers	~	~	~	~
Equipment Leasing and Finance Association	~	~	~	~
N		1	1	
National Equipment Finance Association	✓	~	✓	✓

TABLES AND FIGURES	✓	~	~	~
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¹ Moved in book, same content

² Was Appendix 5 in 6th edition

³ Was Appendix 6 in 6th edition

⁴May now be found in the Toolbox section of <u>www.clfpfoundation.org</u>

 $^{^{\}star}$ QTEs (Qualified Technological Equipment) and TBTs (Tax Benefit Transfer) were added to 8^{th} edition

^{**} Tax/True Lease was added to the 8th edition